

Where science & creativity meet

PROTEIN TREND WITH NEXT NORMAL

Michelle Lee Regional Marketing Leader, Greater Asia. How IFF Approaches to Trend

Where Plant Protein Stands

3 Key Trends in Next Normal



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3 Key Trends in Next Normal



TREND-DRIVEN INNOVATION CULTURE

ENDURING

SINGULAR

PANOPTIC

To define a **shared framework & language**, guiding us into a common future vision

> To fuel **fresh thinking**, **new ideas**, and inspired conversations for the short-, mid- and long-term

> > ""

To create a **structured & sustainable** mechanism to spot new opportunities on an ongoing basis

ACTIONABLE

To unlock clear, distinct, and actionable opportunities for growth

INSPIRING

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C Market & C Sensorial Trends

Short Term (0-3 years)

Lifestyle Trends

Mid-longer Term (3-5 years)

Societal Trends

Long term (5+ years

PANOPTIC

Trend-Driven Innovation

MARKET & SENSORIAL TRENDS Targeted Offering Changes in the market, consumer experiences and sensorial expressions

LIFESTYLE TRENDS Innovation & Portfolio Development Changes in people's values, needs, aspirations and behaviors

• SOCIETAL TRENDS Strategy & Vision Large underlying macro drivers of change that will impact the future

How IFF Approaches to Trend

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PLANT BASED PROTEIN HAS WIDENED THE AVAILABILITY FOR CONSUMERS

^ ^ / / / +6%

1/3 of consumersNPD using Plant-Based Proteinincreased protein usewith Protein FF Claim hasin the past 2 yearsincreased since past vs 2018 (53%).

(Source: Protein Report, Health Focus International, 2021) (Mintel GNPD)



GROWTH DRIVERS AND CONSUMER DEMAND

How Soy Protein have tap into the consumer demand during Pandemic Time



HEALTH REDEFINED

Self Care Balanced Diet Prioritized Wellness

RTD On the Go Convenience

FORMAT AND VERSATILITY



CONSCIOUS INDULGENCE

Taste and Texture Instagramable Guilt Free

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PREVENTATIVE SELF-CARE

Taking a proactive, preventative and longer-term responsibility for one's own health

People across the globe are taking greater ownership of their health. They are striving for a long-term, preventative, consistent approach to self-care as opposed to a more reactive treatment of ailments. People see health as a crucial enabler in their life and are increasingly feeling more responsible for their own well-being with a strong focus on looking after and nurturing their body and mind over time.

KEY STATS

Public

Public

94% of consumers act to improve their wellbeing. (IFF Consumer Tracker, 2021)

1 out 2 of global consumers say they make proactive health and wellness choices on a regular basis with the top two reasons being to live a longer and healthier life, and avoid preventable diseases. (Nielsen, 2022)

78% of people globally want more control of their healthcare. (lpsos, 2021)

250% Google searches for 'self-care routine' have soared by 250% since the first lockdown in March 2020, and on TikTok, '#selfcare' has 12.2 billion views (TikTok, 2022).

KEY WORDS

immunity • resilience • self-care •
telehealth • sleep •
aromatherapy • harmless & safe
• chemophobia • hygiene •
unprocessed foods • germ
phobia • protection • food as
medicine

PLANT PROTEIN FOR HEALTH REDEFINED

The power of protein remains strong: 31% of consumers increased their use of protein in the past 2 vears

> Protein positioning is anchored primarily in general physical benefits (energy, muscle health, and daily health) the power of protein is expanding to new areas

Consumers link protein with a widerange of benefits

40% of consumers

of different protein

sources

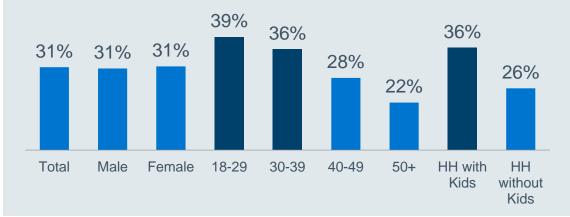
27% of global consumers are seriously cutting back on animal products. This varies around the world with most markets not strictly avoiding animal products.

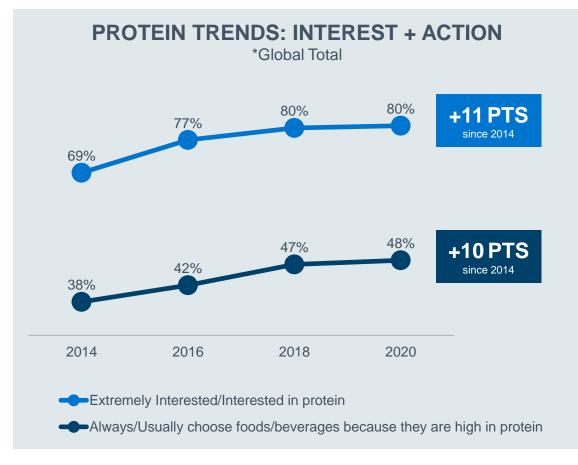
Over 40% of global consumers are highly prefer a combination interested in meat alternatives that have the same taste and texture as real meat

GROWING CONSUMER INTEREST + ACTION AROUND PROTEIN

The power of protein remains strong, with interest and action both up 10+ points since 2014. Younger consumers and households with kids are fueling the trend with over 35% saying they have increased protein use over the past two years.

Increased their use of protein in the past 2 years





Source: Protein Report, Health Focus International, 2021

*Global Total: Includes the following core trended countries -

Australia, Brazil, Canada, China, France, Germany, India, Indonesia, Japan, Mexico, Philippines, Russia, UK

WHERE DOES PROTEIN STANDS COMPARED TO OTHER MACRO TRENDS?

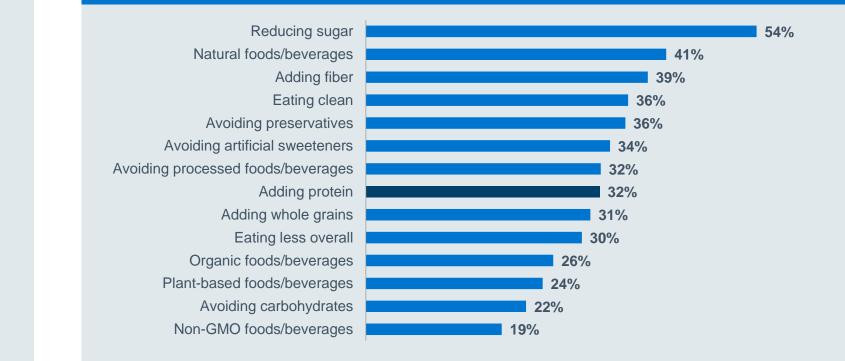
Public

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Nearly one-third of global consumers say adding protein became more important in their diet over the last year, ranking on par with other dietary trends like avoiding processed foods and beverages, avoiding artificial sweeteners, and adding whole grain.

KEY MACRO TRENDS

Which of the following have become more important in your diet over the last year?





PROTEIN CORE DRIVERS

Q) Please indicate which of the following are benefits of a high-protein diet

Protein Positioning Strengthens

The power of protein has strengthened in the minds of consumers since 2018 especially in terms of: athletic performance and recovery, muscle health, managing weight, and mental energy.

Please indicate which of the following are benefits of a high-protein diet *Global Total	2018	2020	Delta (Ranked by Percentage Point Difference)
Physical energy	53%	58%	+5 pts
Muscle health/tone	48%	54%	+6 pts
Daily health	45%	49%	+4 pts
Weight management	35%	41%	+6 pts
Mental energy	34%	40%	+6 pts
Workout/Sport recovery	31%	39%	+8 pts
Brain nourishment	34%	38%	+4 pts
Athletic performance	30%	38%	+8 pts
Bone health	33%	37%	+4 pts
Promotes healthy hair, skin and nails	32%	35%	+3 pts
Satiety	22%	27%	+5 pts

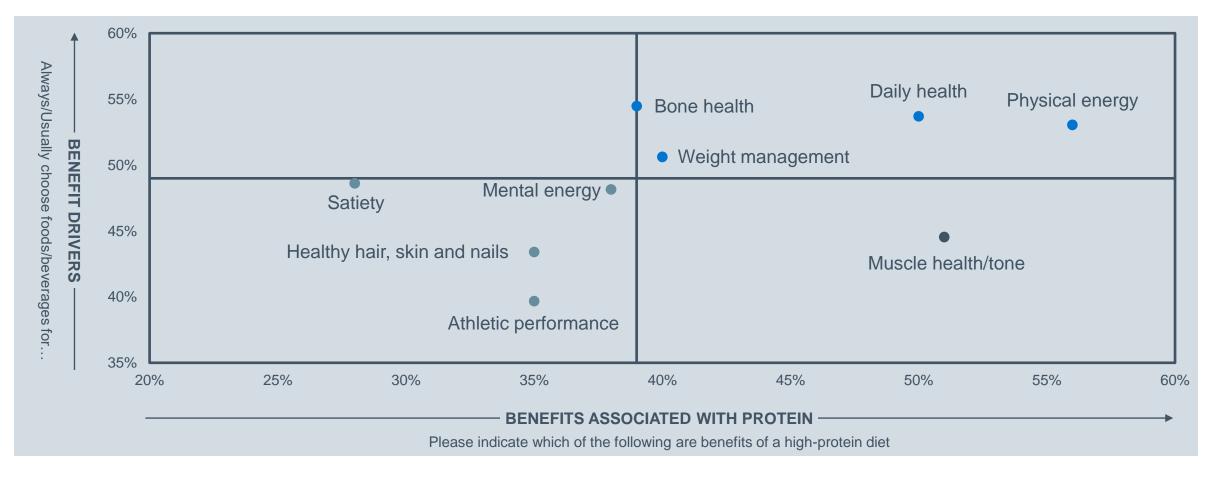
*Global Total: Includes the following core trended countries -

Public

Australia, Brazil, Canada, China, France, Germany, India, Indonesia, Japan, Mexico, Philippines, Russia, UK

666

BENEFIT DRIVERS & PROTEIN CONNECTIONS



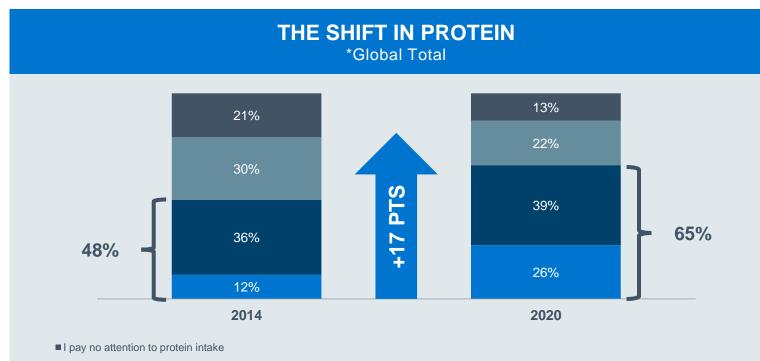
Public

Source: Protein Report, Health Focus International, 2021

PROTEIN NEEDS HAVE SHIFTED: IT'S ALL ABOUT THE SOURCE

Public

Globally, the majority of consumers are focused on protein sources, up 17 points since 2014. Over a quarter are now very particular about the types of protein they consume, more than doubling. High protein is no longer enough, it's about the source.



Australia, Brazil, Canada, China, France, Germany, India, Indonesia, Japan, Mexico, Philippines, Russia, UK

- I have no preference over the source of protein as long as I get enough protein
- I prefer a combination of different protein sources
- I am very particular about the sources of protein I consume and I avoid certain ones

Source: Protein Report, Health Focus International, 2021

*Global Total: Includes the following core trended countries –



EMERGING CONCEPTS

Plus Protein on Plant Based Mindful Breakfast

7g

Per 50g

100% PLANT PROTEIN MUSCLE MASS GROWTH BONES MAINTENANCE DAIRY FREE COCONUT MILK BASED PROTEIN+ PLANT BASED YOGURT



100% Plant Protein Pro Muesli Breakfast Cereal (India)



8g

Per 150g

Cocobella +Protein (Australia)



EMERGING CONCEPTS

Weight Management routine and Muscle Repaired ready for morning workout

LOW CALORIE VEGETARIAN FRIENDLY WEIGHT MANAGEMENT

Slim Shake Meal Replacement (UK) 21g Per 55g

 Image: Notestand State

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PLANT BASED PROTEIN

POWDER FOR NIGHTTIME

MUSCLE REPAIR

Vega Sport Rest & Repair Vanilla Caramel Flavoured Nighttime Plant-Based Powder (Canada)

GROWTH DRIVERS AND CONSUMER DEMAND

How Soy Protein have tap into the consumer demand during Pandemic Time



HEALTH REDEFINED

Self Care Balanced Diet Prioritized Wellness





RTD

On the Go

Convenience



CONSCIOUS INDULGENCE

Taste and Texture Instagramable Guilt Free



NEW NOMADS Living & working on-the-go

Unconstrained by time, possessions and location, people have become multi-local and multi-layered – fitting from one place to the next and combining remote working and travel into a lifestyle of exploration. People are enjoying increased levels of freedom and flexibility to blend leisure, social and work life from anywhere.

KEY STATS

+ **350%**: Increase of Google searches for "digital nomad visa" over the last year (Google Trends, 2021)

37% of travellers intend to combine work and travel in the future, up from 19% in December 2020. (G Adventures, Dec 2021)

84% of Gen Z and millennials believe working from anywhere is the new working from home (HostelWorld, 2022)

KEY WORDS

on the go • clockless living • city as your home • new work environments • bleisure • ubiquitous working • digital nomads • cashless society • commuting PLANT PROTEIN FOR FORMAT AND VERSATILITY

Amongst Sports Protein Nutrition, RTD is the fastest growing category with 15.8% CAGR in Japan. (2021-2024)

> 72% of adults in China look for snacks made with heathier ingredients

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53% of US consumers have habits to do snacking between meals regularly now.

Protein contents is important for 27% of US Millennial when choosing snack.

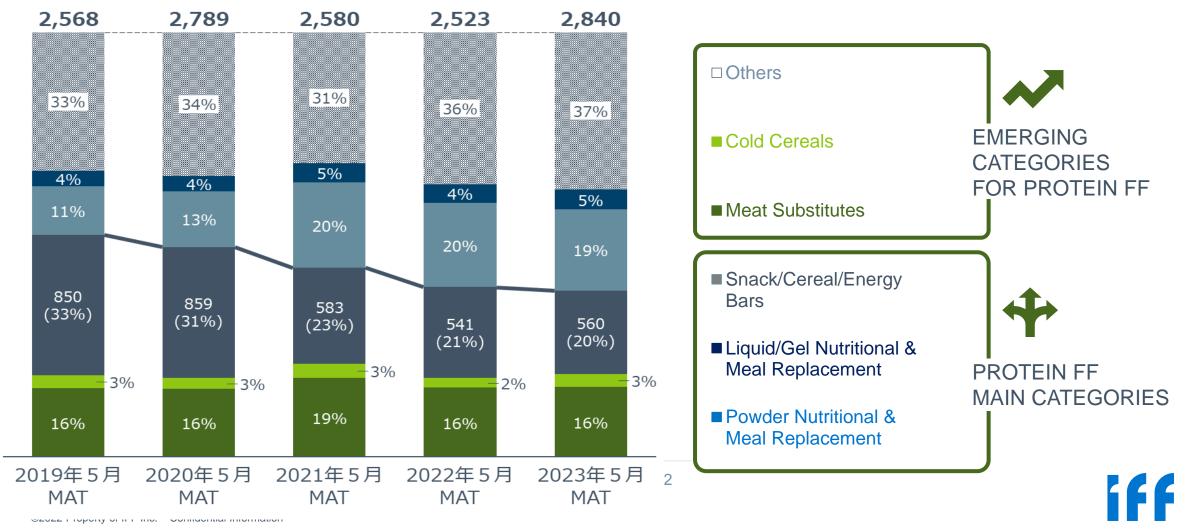
(Mintel Snacking Motivations and Attitudes - US - 2022) Protein FF NPD in Asia Food vs Beverage 2018 40%:60% 2022 47%:53% (Mintel GNPD)

PLANT PROTEIN CATEGORY DYNAMICS

Protein FF NPD trend shows 2 trend directions

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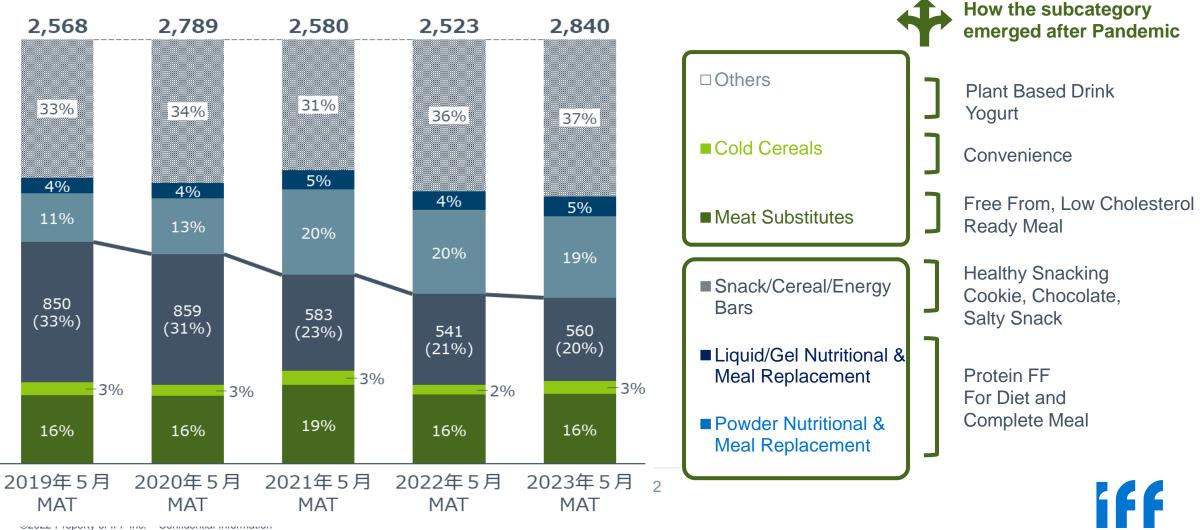


DATA SOUDICE MINTEL GNPD DECEMBER 2022

PLANT PROTEIN CATEGORY DYNAMICS

Protein FF NPD trend shows the disperse of categories with emerging conceptcs

Public



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注目のコンセプト

Weight Management Redefine

PLANT PROTEIN FOR SATIETY AND SAVORY

BREAK FAST IMAGE FLAVOR WITH YOGURT FOR BAR



Herbalife Nutrition Chicken and Vegetable Flavor Instant Soup (USA)



15g Per Bar

Atlons Protein Meal Bar (USA)

COMPLETE MEAL IN EASY STEP PROCESS

Complete plant protein meal in convenient format

Why Soylent?

You want to be healthy, you don't have extra time and you don't want to harm the planet. We get it. We create products that deliver complete nutrition in convenient formats so you can get your fill anywhere, anytime, all while maintaining a clear conscience!



Plant-Based Protein

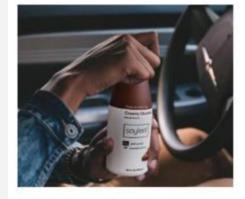


Vitamin & Minerals



Slow Burning Carbs





Complete Meal No time, no problem! Complete, drinkable meal.



Complete Protein Smooth and creamy high protein + nutrition.



Complete Energy Brain and body boost without the crash.





EMERGING CONCEPTS

Quick Nutritional Meal with Protein Charge

MICROWAVABLE NO CHOLESTEROL VEGAN READY-MEAL

14g

Per serve

PLANT BASED BALANCED-LIQUID MEAL RICH IN PROTEIN



Absolute Plant Rice with Stirfried Plant-Based Minced Meat (Thailand) Yfood Vegan Vanilla Flavour Balanced Meal Replacement (Germany)

yfood

THIS

FOOL



34g

Per 500ml

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HEDONISM & INDULGENCE

Uplifting life with rewarding pleasure, optimism and enjoyment

People seek out happiness and pleasure as an everyday goal to add delight and fun to their lives. They fight for positive ideals, embracing experiences that are uplifting and mood enhancing. Increasingly they are spoiling and rewarding themselves with joyful affordable treats and guilt-free luxury.

KEY STATS

45% of consumers say they plan to live more in the moment and not plan for the long term. (EY, March 2022)

KEY WORDS

pure fun • pleasure & enjoyment • 'l deserve this' • guilt free • luxury • binging • self gifting • affordable treats • satisfaction • joy for life • lustful experiences • sensuality • climax

Public

80% of consumers agreed that eating healthy is all about balance. 74% of UK consumers agree taste is a purchase driver for a premium drink, compared to 39% health.

> #1 Motivation of Cookie Innovation to trial

Healthy Ingredients (44%)

57%

of US consumers agree that taste is a priority for food, higher than all other attributes including health. Top 3 Important Snack/Energy/Protein Bar Attribute #1 Flavor (17%) #2 Protein Amount(15%)

#3 Sugar Amount (10%)



EMERGING CONCEPTS

Indulgent Complete Cookie and Diet Shake

HIGH PROTEIN LOW SUGAR BIRTHDAY CAKE FLAVOR BAR

BLENDED PROTEIN COOKIES & CREAM SHAKE



Flavour High Protein Low Sugar Bar (GERMANY)

PPTIMAL health vies & cream st Per 40g T WT. 9.88 oz (280 g

(USA)

Optavia Optimal Health Cookies & Crean Diet Shake

666 **Convenient Nutritional Mea**

15g

EMERGING CONCEPTS

Savory Guilt Free Protein Snack

SOUR CREAM ONION **FLAVOR UN-FRIED PROTEIN CHIPS**

HIGH PROTEIN NO CHOLESTEROL PLANT BASED JERKEY

9g

Per 28g

UNLIMEAT

Plant-based

KOREAN BB

NON LOW HATU

UNLIMEAT

Plant Based Jerky

(South Korea)





Per 40g

15g

PopWorks Protein Sour Cream & Onion Flavour Popped Crisps (Belgium)





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How Soy Protein have been widely penetrated during Pandemic Time



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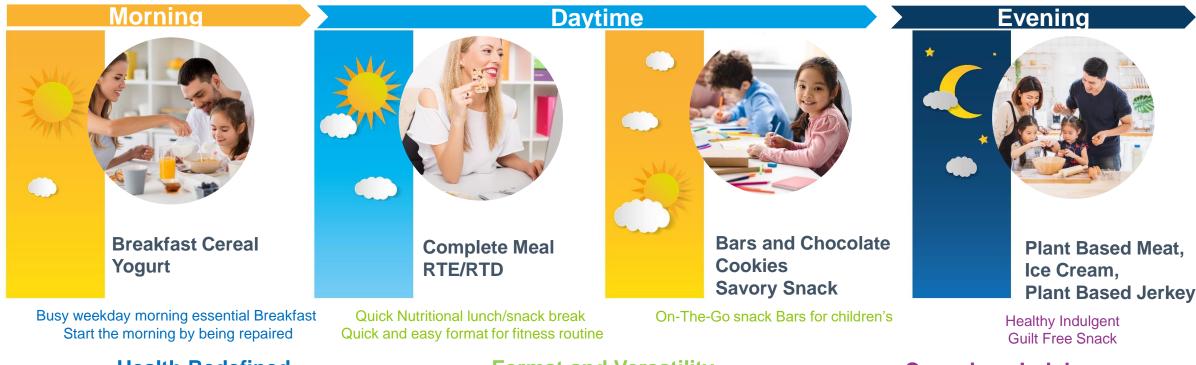
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DEMAND FOR HEALTHY SNACKING AND BALANCED NUTRITION IN NEXT NORMAL



Public

Health Redefined



Format and Versatility









PRODUCT PORTFOLIO SNAPSHOT

Variety of plant protein formats to support food & beverage innovation





Soy Protein Isolates (90% Protein) Soy Protein Concentrates (70% Protein)

Versatile range designed to deliver application-specific functionality Pea Protein Powders 83% protein powder



Public

Pea & Soy Protein Extruded Crisps or Nuggets:

55-90% protein; adds crispy, crunchy texture to nutrition bars, cereals, snacks



Textured Soy Protein Concentrate

~70% protein; flakes, granules, & crumbles.



Structured Vegetable Protein

~58-71% protein – wholemuscle like texture in shreds, chunks or strip formats.

